

## QUALITY IMPROVEMENT PLAN ON THEMATIC ANALYSIS OF PROGRAM COMPLIANCE WITH KOSOVO ACCREDITATION AGENCY STANDARDS BASED ON EXTERNAL EXPERT TEAM EVALUATIONS INCLUDING BRANCHES

July 2025

## **Quality Improvement Plan Based on Patterns Analysis for central level, faculties and branches**

Level	Standard/A rea	Recommenda tion	Action to be Taken	Bodies Responsi ble	Deadli ne	Performan ce Indicators
Central Instituti on	Research & Funding	Shift from consultancy-driven to competitive, grant-based research.	Establish Research Support Office, incentivize indexed publications, and provide seed funding for Horizon/ERAS MUS proposals.	Rectorate, Research Office	24 months	Number of funded grants, # of SCOPUS/ WoS publication s, % staff in internationa l networks.
Central Instituti on	Staff Employmen t & Workload	Clarify and document workload allocations.	Publish workload policy balancing teaching, mentoring, and research; evaluate external associates systematically.	HR Office, QA Office, Deans	12 months	Workload policy published; % external associates evaluated.
Central Instituti on	QA Follow- through	Strengthen PDCA cycle documentatio n.	Require annual faculty QA action reports linked to KPIs.	QA Office, Faculty QA Coordinat ors	12 months	programs with documente d QA cycle, KPI monitoring reports.
Faculty Level	Learning Outcomes & Curriculum	Standardize measurable ILOs and align assessment.	Revise syllabi using Bloom's taxonomy; introduce outcome- assessment matrices.	Program Directors, QA Coordinat ors	18 months	% syllabi revised; external reviewer validation.

Faculty Level	Student Support & Mobility	Enhance transparency and inclusiveness in admissions and student progression.	Publish GPA thresholds; implement at- risk student tracking; embed mobility into program curricula.	Academic Affairs, Student Services, Internatio nal Office	18 months	Public criteria online; # atrisk students tracked; mobility participation rates.
Branch - Prizren	Benchmarki ng	Leverage full compliance as a best practice.	Use Design Bachelor Professional program as a model for other branch QA reviews.	Branch QA Circle, QA Office	6 months	Documenta tion of benchmarki ng exercise; cross- branch workshops held.
Branch – Ferizaj	Curriculum Alignment	Address gaps in Educational Process Content.	Revise syllabi to include assessment criteria, outcome- assessment matrices, and mapped competencies.			

Quality Commission UBT July 2025